

We will continue to practice responsible environmental management while cherishing our manufacturing roots.



Kazuhisa Shinoda

President and Chief Executive Officer
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The Oji Paper Group has made environmental compliance its first priority. We believe that doing so is the foundation for sustaining our business, and that only upon that foundation can we successfully gain revenue. In recent years, a series of compliance issues has affected the Group. The environment has come to have a profound influence on management in our time. In June 2009 we established the Environmental Management Division, an oversight entity dedicated to ensuring thorough environmental compliance.

Under this new organization, we have compiled our Environmental and Sustainability Report 2009, which looks back at our roots as a paper manufacturer while explaining the status of and issues related to our environmental efforts, based upon our Environmental Charter. Our Environmental Charter consists of eight Action Guidelines, some of which have numerical targets. This report not only outlines the content and feasibility of each Action Guideline, but further explains the “Oji Philosophy” for how we should go about performing each guideline. We have performed on-site research to ascertain exactly what is happening in the Group and faithfully report it here. From the facilities where we secure raw materials for papermaking to those where we manage the safety of outputs such as waste water, each site involved in

papermaking supports the eight Action Guidelines, constitutes an important area of our work, and strives everyday to fulfill its serious responsibility. This is why we believe it is urgently important that, through this report, all Group employees share an awareness of our responsibilities. The Oji Paper Group’s environmental management system continues to evolve, but what has not changed is that each employee plays a central role in its implementation. It is paramount that we maintain this mentality as we think deeply about and work with sensitivity for the environment in all aspects of our business. When one of us feels that something isn’t right, we can stop to think, discuss, and head off problems to bring about an even higher level of environmental management.

In order to make this report understandable to a wide range of readers, we have striven to avoid technical jargon and make expressions easy to understand. We hope to communicate the state of the Oji Paper Group accurately and honestly. We are committed to fulfilling our responsibility as a company that continues to provide paper, by consistently taking actions based on our solid manufacturing philosophy.